

CONFERENCE CALL 2Q15



CONSOLIDATED REVENUE - 2Q15/6M15

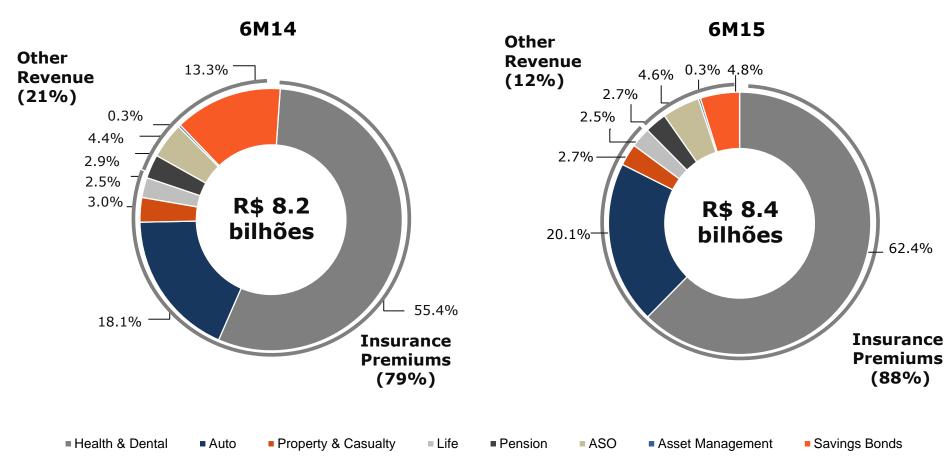
(R\$ million)	2Q15	2Q14		Δ	1Q15		Δ	6M15	6M14		Δ
Health & Dental	2,633.8	2,309.1	1	14.1%	2,591.5	1	1.6%	5,225.4	4,559.5	1	14.6%
Automobile	897.6	783.2	1	14.6%	782.4	↑	14.7%	1,680.0	1,491.8	1	12.6%
Property & Casualty	116.3	120.2	1	-3.2%	110.5	↑	5.3%	226.8	248.6	1	-8.8%
Life & Personal Accident	102.9	99.5	1	3.4%	103.9	1	-1.0%	206.9	203.2	1	1.8%
Insurance Premiums	3,750.7	3,312.0	↑	13.2%	3,588.3	↑	4.5%	7,339.1	6,503.1	1	12.9%
Pension (contributions)	123.3	106.4	1	15.8%	103.5	1	19.1%	226.7	241.3	1	-6.0%
Administrative Services Only (billings)	200.9	192.0	1	4.6%	186.5	↑	7.7%	387.3	363.9	1	6.4%
Asset Management (management & performance fees)	10.5	11.3	1	-7.1%	10.9	1	-3.7%	21.5	22.3	1	-3.8%
Savings Bonds (collections)	192.8	567.6	1	-66.0%	211.7	1	-8.9%	404.5	1,093.1	1	-63.0%
Other Revenues & Collections	527.5	877.4	↓	-39.9%	512.5	Ŷ	2.9%	1,040.0	1,720.5	♣	-39.6%
Total	4,278.2	4,189.4	↑	2.1%	4,100.9	↑	4.3%	8,379.1	8,223.6	↑	1.9%



CONSOLIDATED REVENUE - 6M15

Total Consolidated Revenue

(% of total)





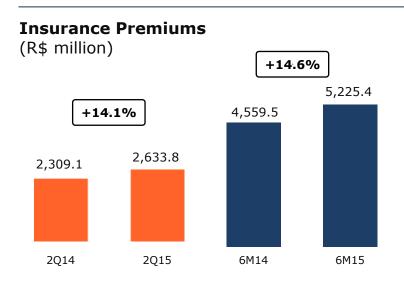
HIGHLIGHTS - 2Q15 / 6M15

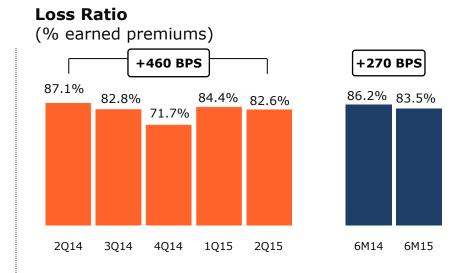
(R\$ million)	2Q15	2Q14		Δ	1Q15		Δ	6M15	6M14		Δ
Insurance Premiums	3,750.7	3,312.0	↑	13.2%	3,588.3	1	4.5%	7,339.1	6,503.1	↑	12.9%
Loss Ratio (%)	75.6%	79.0%	↑	340 BPS	77.5%	↑	190 BPS	76.5%	78.2%	1	170 BPS
Admin. Expenses Ratio (%)	8.7%	8.8%	1	20 BPS	8.5%	1	-10 BPS	8.6%	8.9%	1	30 BPS
Combined Ratio (%)	99.8%	103.2%	1	330 BPS	101.1%	•	130 BPS	100.5%	102.6%	1	210 BPS
Investment Income	190.9	164.8	1	15.8%	178.5	1	6.9%	369.3	321.7	1	14.8%
Net Income	123.5	53.6	1	130.4%	101.4	1	21.8%	224.9	134.3	1	67.5%
ROAE ⁽¹⁾ (%)	16.1%	15.2%	1	100 BPS	14.7%	1	140 BPS				

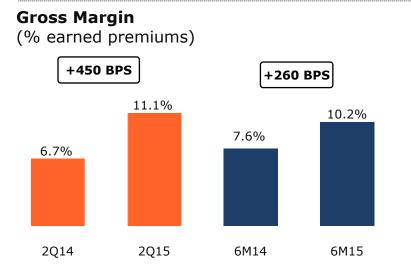
(1) ROAE = Lucro Líquido (últimos 12 meses) / Média Patrimônio Líquido

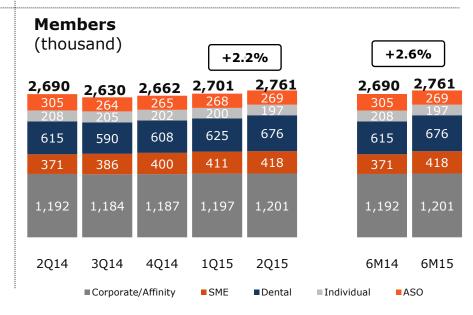


HEALTH AND DENTAL



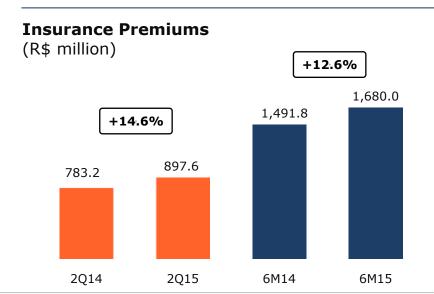


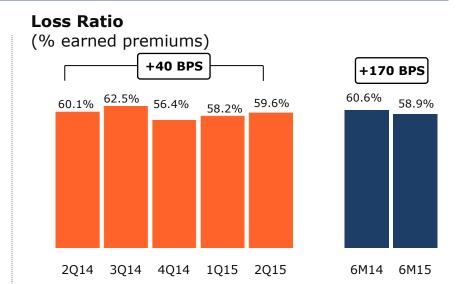


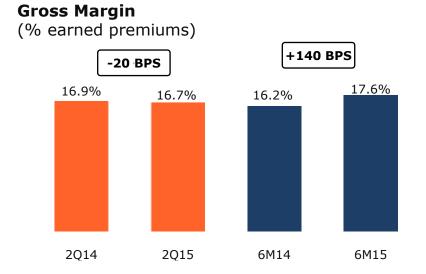


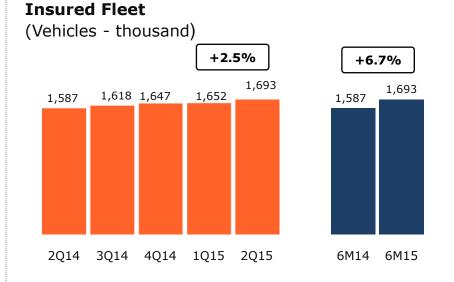


AUTO

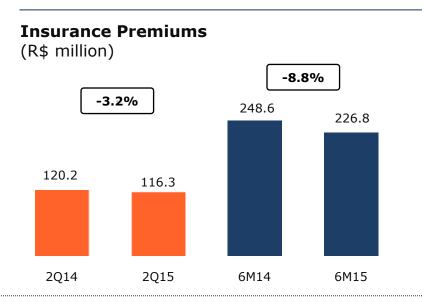


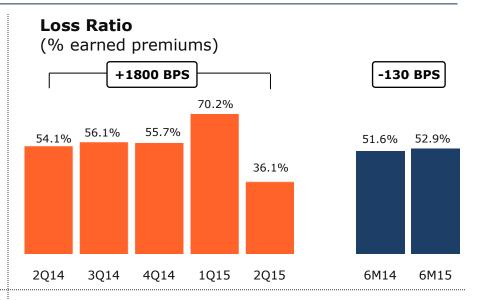






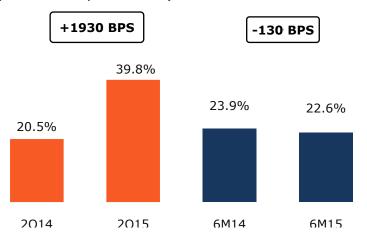
OTHER PROPERTY & CASUALTY





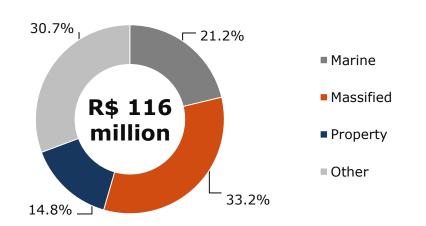
Gross Margin

(% earned premiums)



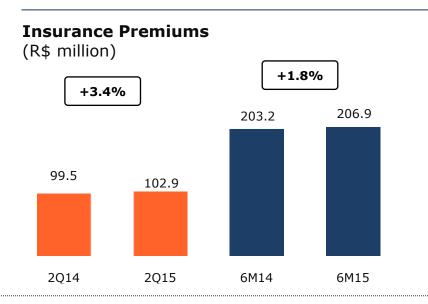
Portfolio

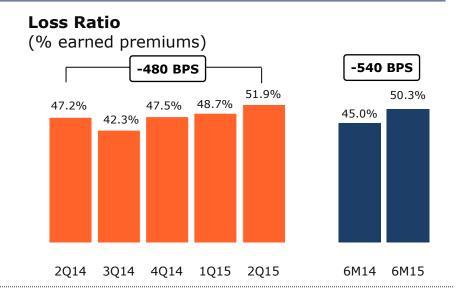
(% premiums - 6M15)





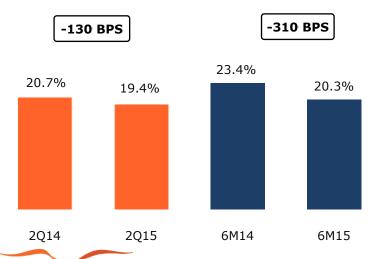
LIFE & PERSONAL ACCIDENT





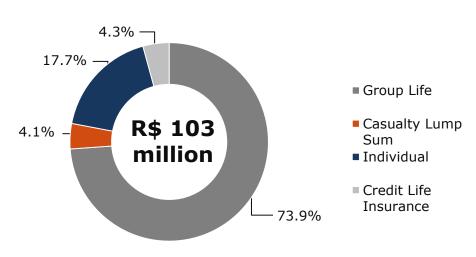
Gross Margin

(% earned premiums)



Portfolio

(% premiums - 6M15)

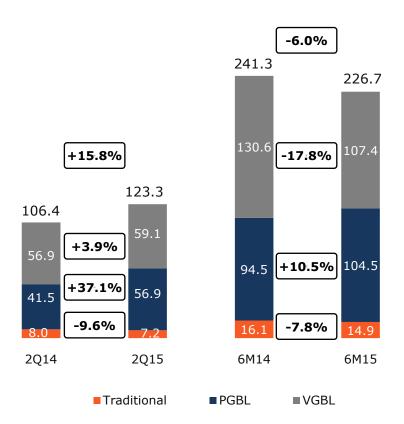




PENSION

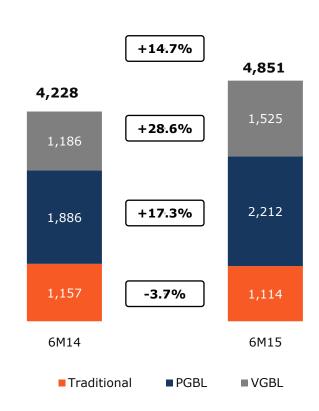
Pension Contributions

(R\$ million)



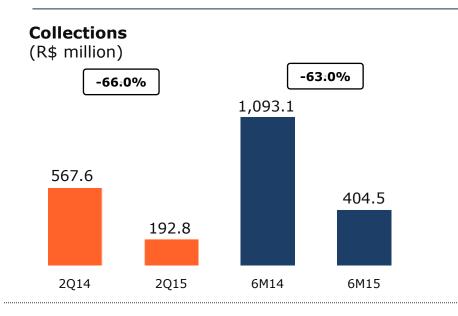
Pension Reserves

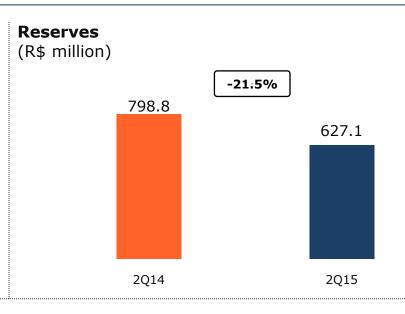
(R\$ million)





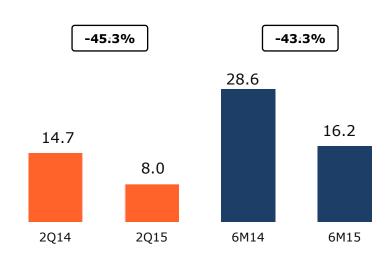
SAVINGS BONDS





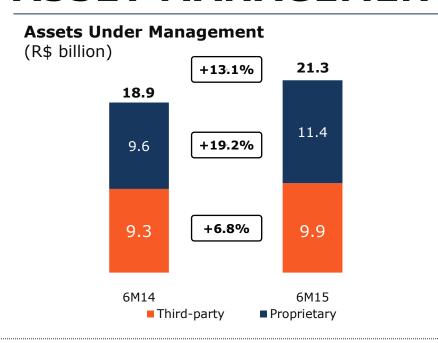
Operating Income

(R\$ million)

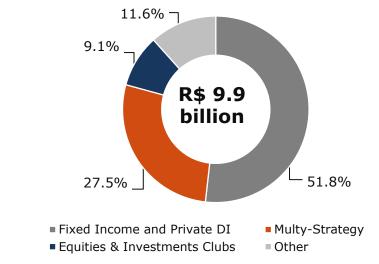




ASSET MANAGEMENT



Assets Allocation – Third-Party (% of assets under management – 6M15)



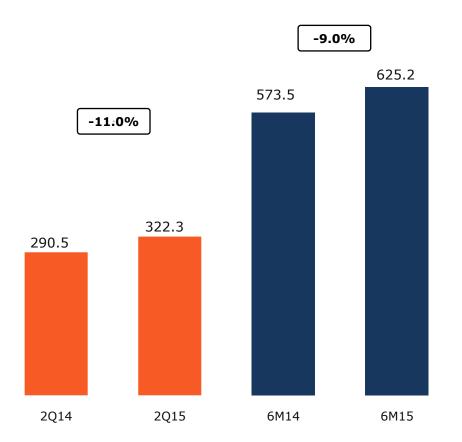
Asset Management Income

(R\$ million)

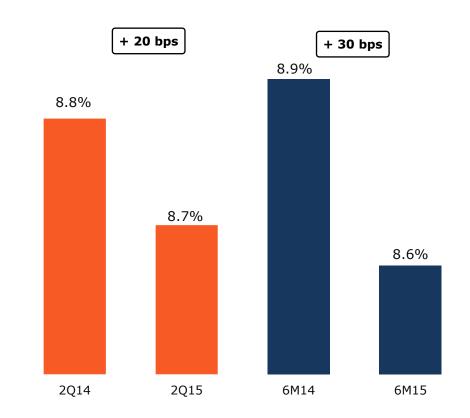


GENERAL & ADMINISTRATIVE EXPENSES

General & Administrative Expenses (R\$ million)

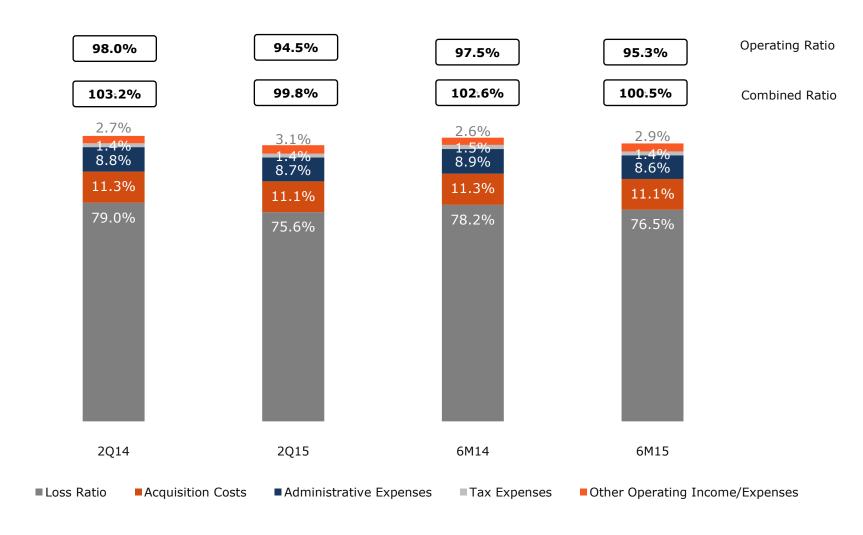


General & Administrative Expenses Ratio (% retained premiums)





COMBINED & OPERATING RATIOS

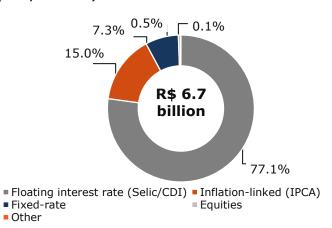




INVESTMENT PORTFOLIO

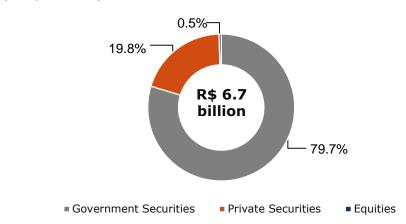
Investment Strategy

(Ex-pension)



Investment Allocation

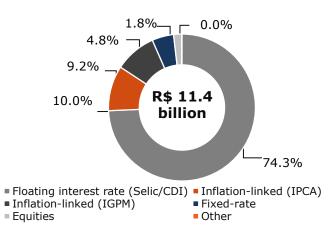
(Ex-pension)



Investment Strategy

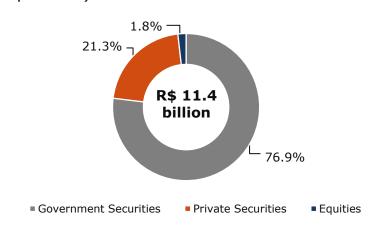
(Total portfolio)

Other



Investment Allocation

(Total portfolio)





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Investor Relations: +55 (21) 2506-9111 ir@sulamerica.com.br www.sulamerica.com.br/ir