

CONFERENCE CALL 1Q15

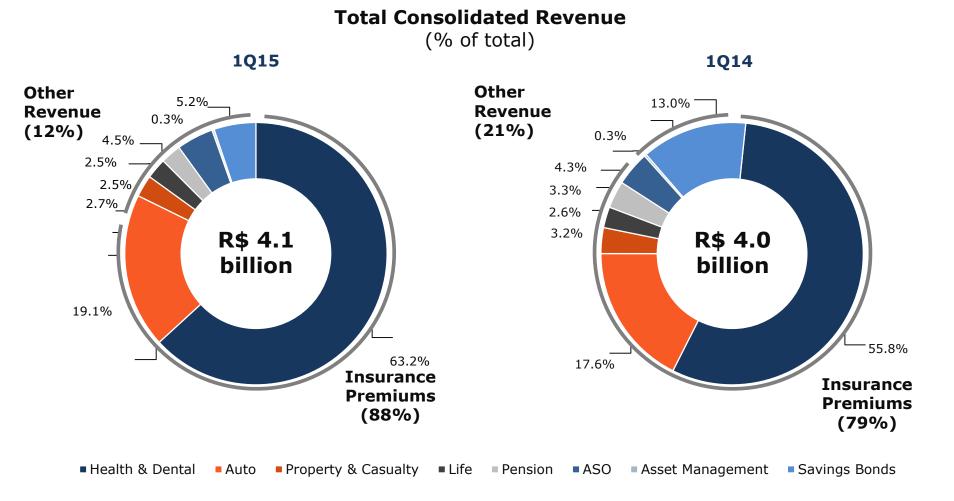


CONSOLIDATED REVENUE - 1Q15

(R\$ million)		1Q15	1Q14		YoY	4Q14	QoQ
\bigcirc	Health & Dental	2,591.5	2,250.3		15.2%	2,566.8	1.0 %
	Auto	782.4	708.6		10.4%	714.8	9.4%
	Other Property & Casualty	110.5	128.4	¥	-14.0%	115.5	-4.3%
Î	Life & Personal Accident	103.9	103.7		0.2%	108.1	-3.8%
	INSURANCE PREMIUMS	3,588.3	3,191.0		12.5%	3,505.1	2.4%
	Pension (contributions)	103.5	134.9	¥	-23.3%	120.6	⊌ -14.2%
	Administrative Services Only (billings)	186.5	171.9		8.5%	194.9	-4.4%
	Asset Management (management & performance fees)	10.9	11.0	\	-0.3%	14.3	∀ -23.6%
	Savings Bonds (collections)	211.7	525.5	¥	-59.7%	403.1	⊌ -47.5%
	OTHER REVENUE	512.5	843.2	¥	-39.2%	732.9	- 30.1%
	TOTAL	4,100.9	4,034.2		1.7%	4,238.0	-3.2%



CONSOLIDATED REVENUE- 1Q15





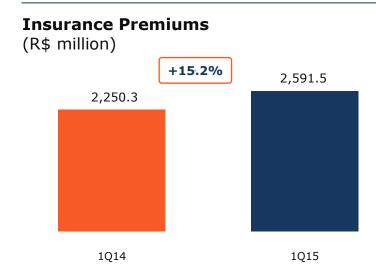
HIGHLIGHTS - 1Q15

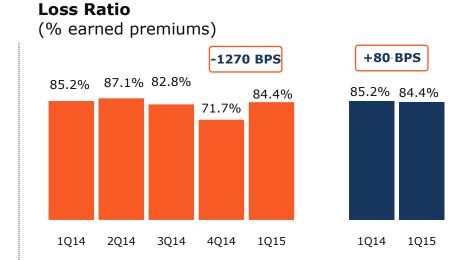
(R\$ million)	1Q15	1Q14	YoY	Δ	4Q14	QoQ	Δ
(,)				_		4-4	_
Insurance Premiums	3,588.3	3,191.0		12.5%	3,505.1		2,4%
Loss Ratio (%)	77.5%	77.5%		O BPS	67.3%	\	-1010 BPS
General & Administrative Expenses (%)	8.5%	9.0%		50 BPS	9.7%	•	120 BPS
Combined Ratio (%)	101.1%	101.9%		80 BPS	93.4%	\	-770 BPS
Investment Income	178.5	157.0		13.7%	159.9	•	11.6%
Net Income (after non- controlling interest	101.4	80.7		25.7%	294.6	\	-65.6%
ROAE ⁽¹⁾ (%)	14.7%	15.3%	\	-60 BPS	14.4%		30 BPS

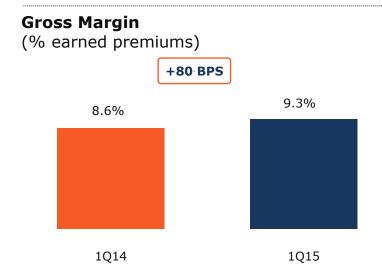
(1) ROAE = Net Income (last 12 months) / Average Equity

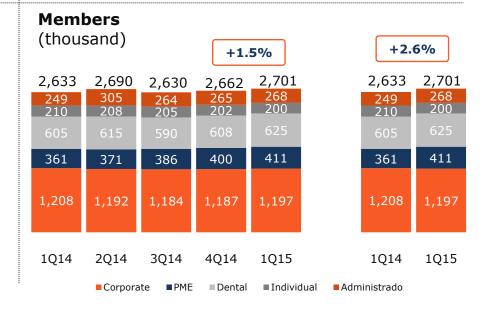


HEALTH & DENTAL



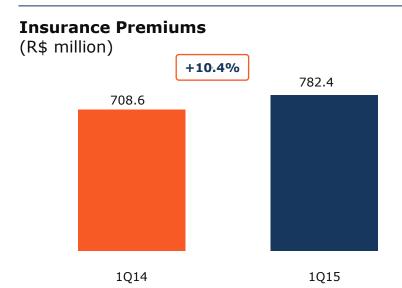








AUTO



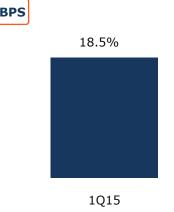
Loss Ratio (% earned premiums) -190 BPS +300 BPS 61.3% 60.1% 62.5% 58.2% 61.3% 58.2%

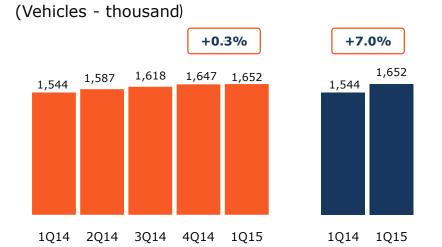
3Q14 4Q14 1Q15

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Insured Fleet

Gross Margin (% earned premiums) +300 BPS 18.5%







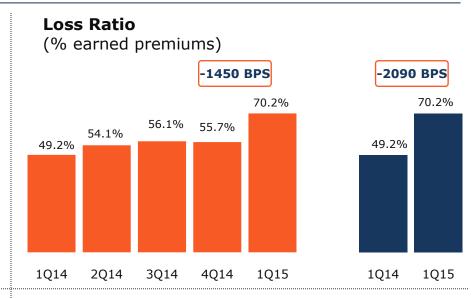
1Q14

1Q14 1Q15

OTHER PROPERTY & CASUALTY

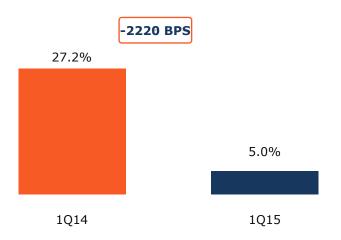
1Q15

Insurance Premiums (R\$ million) -14.0% 128.4

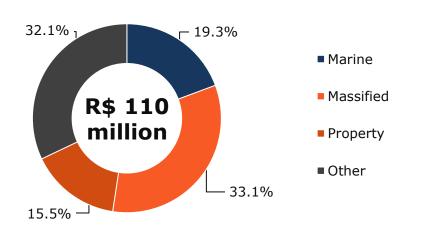


Gross Margin (% earned premiums)

1Q14

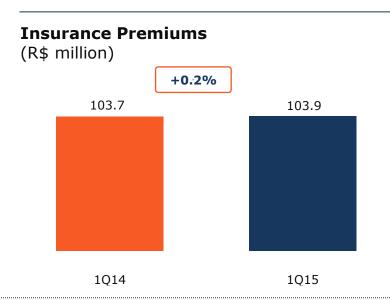


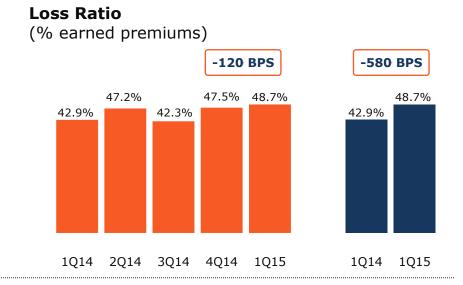
Portfolio (% premiums - 1Q15)





LIFE & PERSONAL ACCIDENT





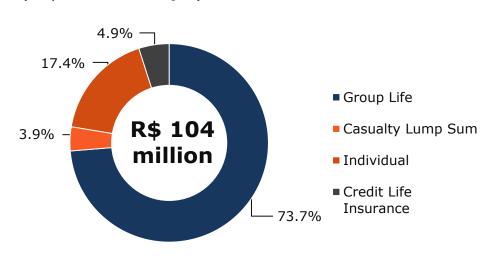
Gross Margin (% earned premiums)

SulAmérica



Portfolio

(% premiums - 1Q15)



PENSION

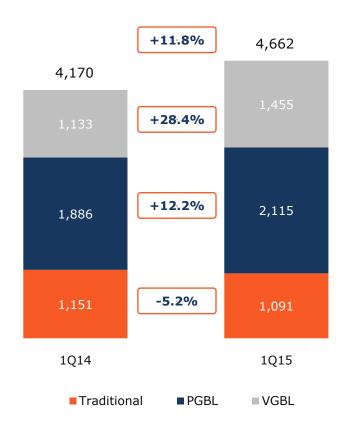
Pension Contributions

(R\$ million)



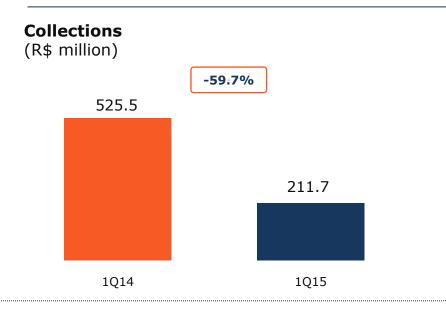
Pension Reserves

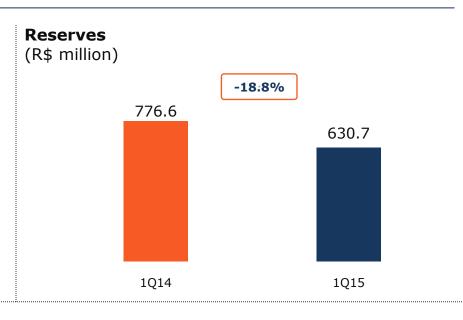
(R\$ million)





SAVINGS BONDS





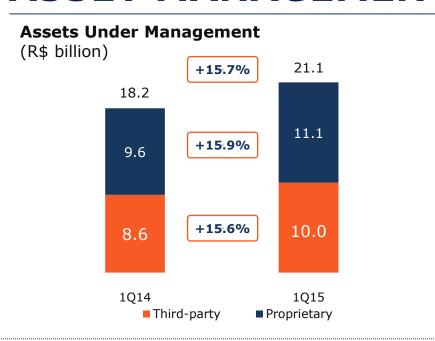
Operating Income

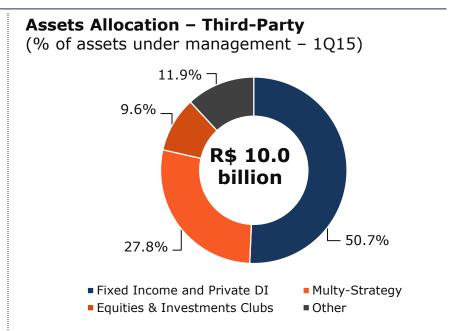
(R\$ millioon))





ASSET MANAGEMENT

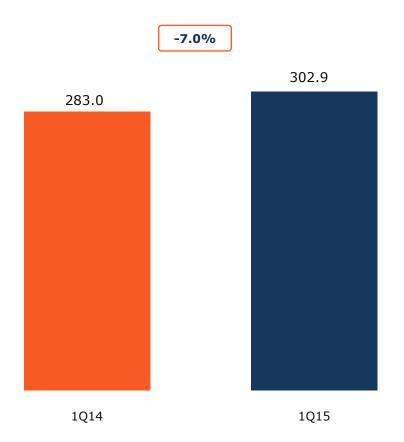




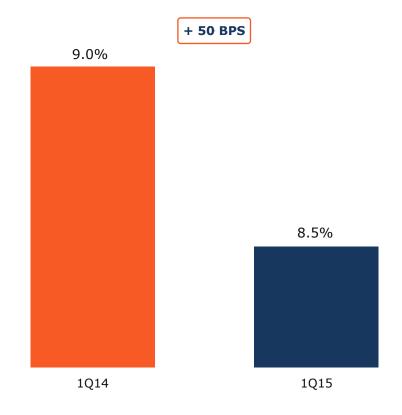


GENERAL & ADMINISTRATIVE EXPENSES

General & Administrative Expenses (R\$ million)

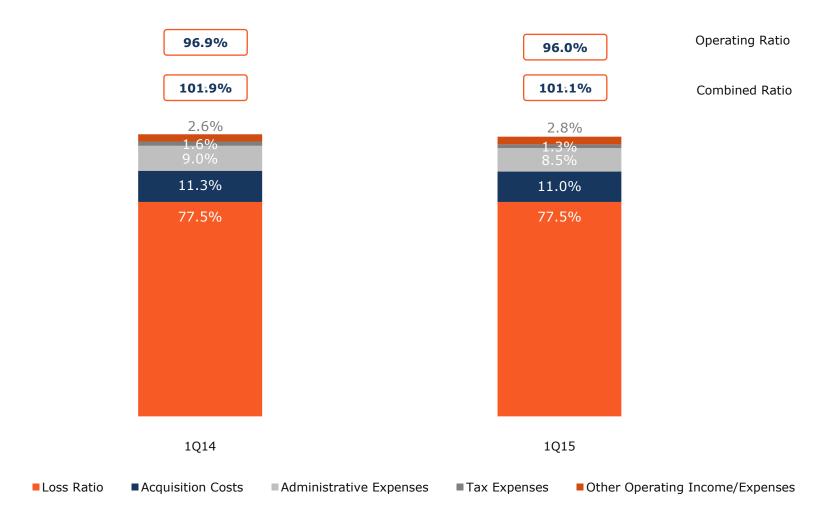


General & Administrative Expenses Ratio (% retained premiums)





COMBINED & OPERATING RATIOS

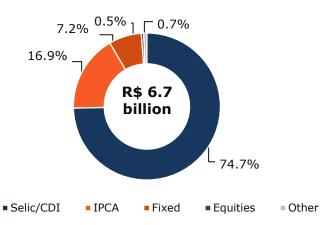




INVESTMENT PORTFOLIO

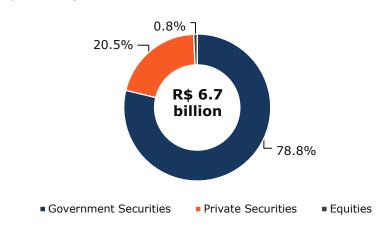
Investment Strategy

(Ex-pension)



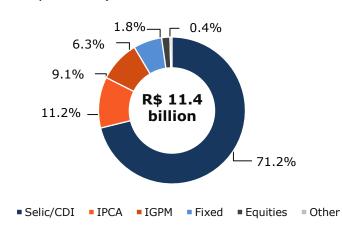
Investment Allocation

(Ex-pension)



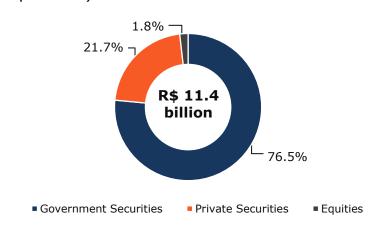
Investment Strategy

(Total portfolio)



Investment Allocation

(Total portfolio)





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