

CONSOLIDATED REVENUE - 2Q16 / 1H16

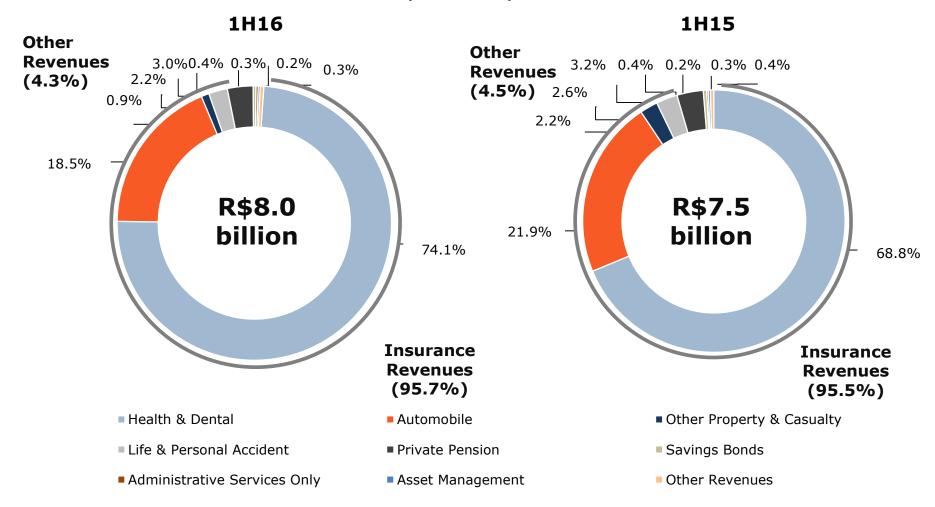
(R\$ million)	2Q16	2Q15		Δ	1Q16		Δ	1H16	1H15		Δ
Health & Dental	3,009.0	2,611.9	1	15.2%	2,924.0	1	2.9%	5,933.1	5,187.6	1	14.4%
Auto	813.3	880.6	1	-7.6%	668.5	1	21.7%	1,481.9	1,649.7	1	-10.2%
Other Property & Casualty	36.9	86.2	1	-57.2%	37.1	1	-0.5%	74.0	166.3	1	-55.5%
Life & Personal Accident	97.2	99.7	1	-2.5%	79.7	1	21.9%	176.9	197.8	1	-10.6%
Insurance Operating Revenues	3,956.5	3,678.5	Ŷ	7.6%	3,709.4	Ŷ	6.7%	7,665.9	7,201.3	Ŷ	6.5%
Private Pension	124.3	132.5	1	-6.2%	118.5	1	4.9%	242.8	245.0	1	-0.9%
Savings Bonds	12.2	14.4	1	-14.9%	14.4	1	-15.2%	26.6	30.5	1	-12.8%
Administrative Service Only	9.7	8.4	1	15.6%	10.8	1	-10.8%	20.5	15.8	1	29.5%
Asset Management	9.4	9.6	1	-2.0%	9.1	1	3.0%	18.5	19.5	1	-5.1%
Other Revenues	12.1	16.0	1	-24.7%	21.8	1	-44.7%	33.9	31.3	1	8.4%
Other Operating Revenues	167.6	180.8	Ţ	-7.3%	174.7	1	-4.0%	342.2	342.1	Ŷ	0.0%
Total	4,124.1	3,859.3	↑	6.9%	3,884.1	↑	6.2%	8,008.2	7,543.5	↑	6.2%



CONSOLIDATED REVENUE - 1H16

Operating Revenues

(% of total)





HIGHLIGHTS - 2Q16 / 1H16

(R\$ million)	2Q16	2Q15		Δ	1Q16		Δ	1H16	1H15		Δ
Operating Revenues	4,124.1	3,859.3	1	6.9%	3,884.1	•	6.2%	8,008.2	7,543.5	1	6.2%
Insurance Operating Revenues	3,956.5	3,678.5	1	7.6%	3,709.4	1	6.7%	7,665.9	7,201.3	Ŷ	6.5%
Loss Ratio (%)	77.5%	75.6%	1	-190 BPS	76.7%	1	-80 BPS	77.1%	76.5%	1	-60 BPS
Operating Gross Margin ⁽¹⁾ (%)	8.5%	9.2%	1	-70 BPS	9.0%	•	-50 BPS	8.7%	8.8%	1	0 BPS
General & Administrative Expenses ⁽¹⁾ (%)	8.9%	8.6%	1	-30 BPS	9.6%	1	60 BPS	9.2%	8.7%	1	-60 BPS
Investment Income	232.3	194.0	1	19.7%	202.0	↑	15.0%	434.2	375.3	1	15.7%
Net Income	126.4	125.8	1	0.5%	105.9	↑	19.4%	232.3	229.2	1	1.4%
ROAE ⁽²⁾ (%)	15.5%	16.5%	1	-100 BPS	15.9%	1	-40 BPS				

ROAE = Recurring net income (last 12 months) / Average Shareholders' Equity

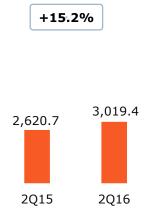


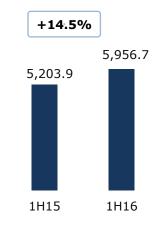
⁽¹⁾ Calculated as ratio of total operating revenues

HEALTH & DENTAL

Operating Revenues

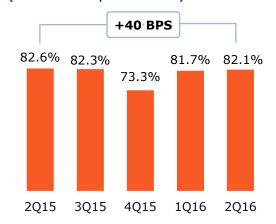
(R\$ million)

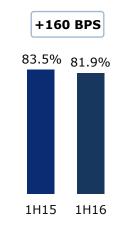




Loss Ratio

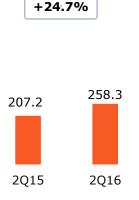
(% earned premiums)

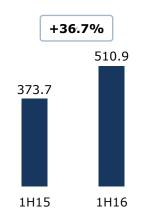




Gross Margin

(R\$ million)





Members (thousand) +3.0% +6.4% 2,741 2,799 2,817 2,832 2,917 2,741 2,917 278 184 278 184 278 188 270 195 275 191 269 198 269 198 827 827 652 705 736 757 652 420 428 436 439 438 420 438 ,202 1,202 1,180 1,1721,191 1,202 1,191 2Q15 3Q15 4Q15 1Q16 2Q16 1H15 1H16

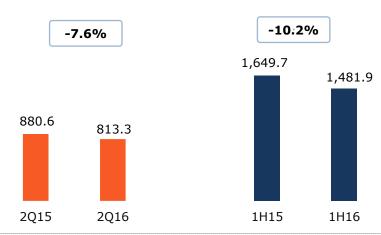
■ Corporate/Affinity Health ■ SME Health ■ Dental ■ Individual Health ■ ASO



AUTOMOBILE

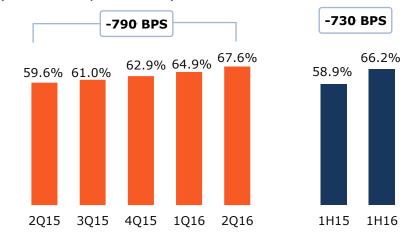
Insurance Operating Revenues¹

(R\$ million)



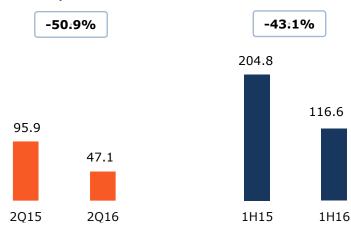
Loss Ratio

(% earned premiums)



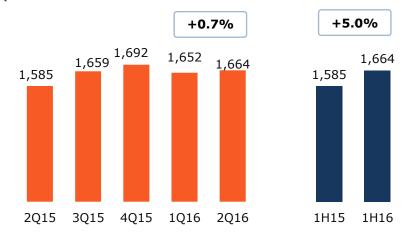
Insurance Gross Margin¹

(R\$ million)



Insured Fleet

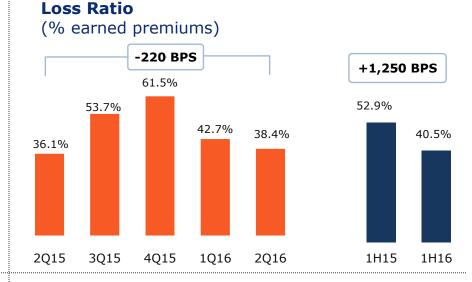
(Vehicles - thousand)





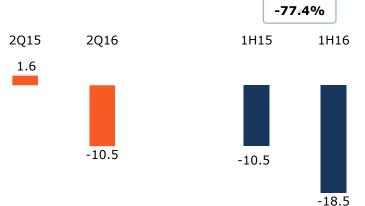
OTHER PROPERTY & CASUALTY

Insurance Operating Revenues¹ (R\$ million) -57:2% -55:5% 166.3 74.0 2Q15 2Q16 1H15 1H16



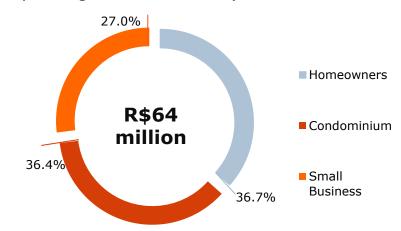
Insurance Gross Margin¹

(R\$ million)



Portfolio

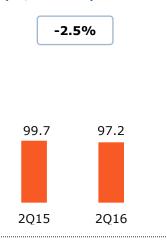
(% of operating revenues – 1H16)

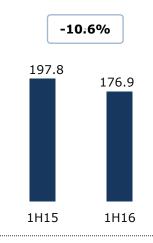




LIFE & PERSONAL ACCIDENT

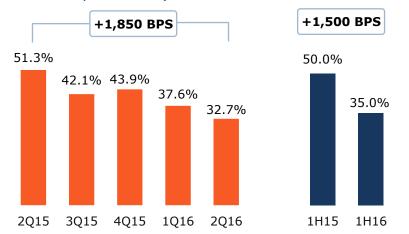
Insurance Operating Revenues¹ (R\$ million)





Loss Ratio

(% earned premiums)

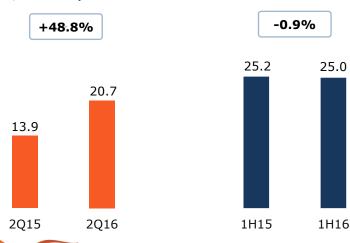


Insurance Gross Margin¹

(R\$ million)

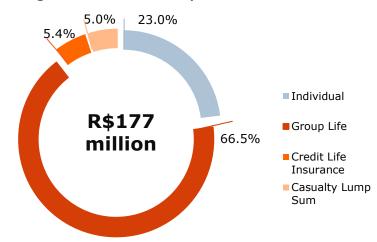
SulAmérica

120 years



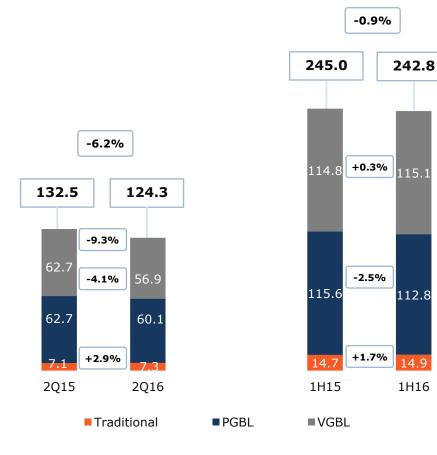
Portfolio

(% of operating revenues – 1H16)

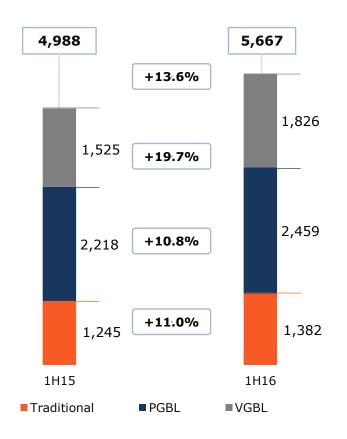


PRIVATE PENSION

Operating Revenues (R\$ million)

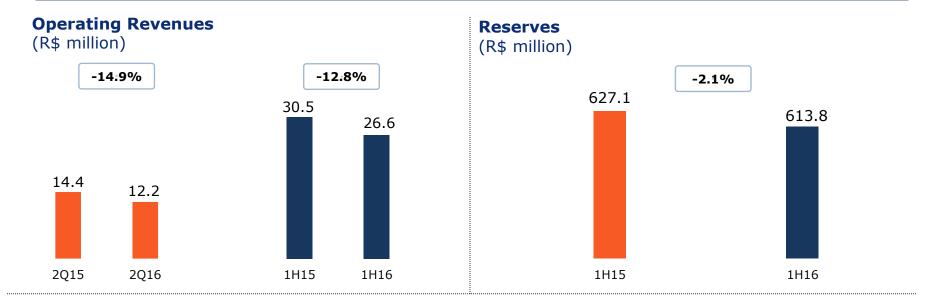


Pension Reserves (R\$ million)

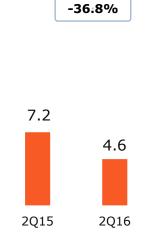


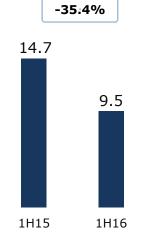


SAVINGS BONDS









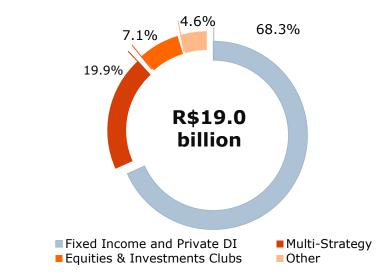


ASSET MANAGEMENT



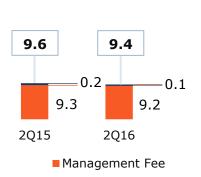


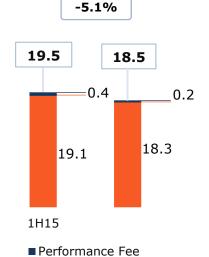
(% of assets under management - 1H16)



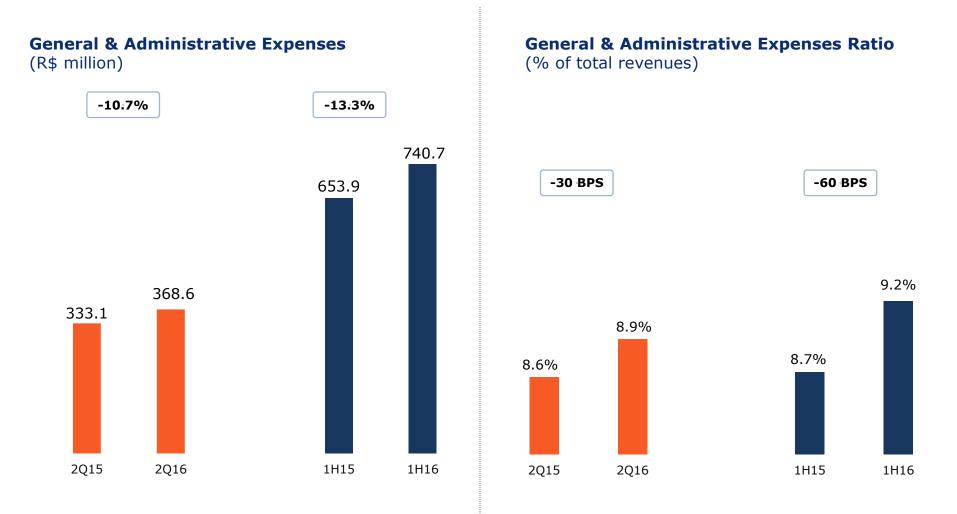
Asset Management Revenues (R\$ million)

-2.0%





GENERAL & ADMINISTRATIVE EXPENSES

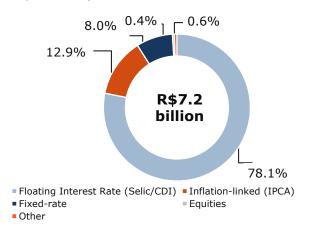




INVESTMENT PORTFOLIO

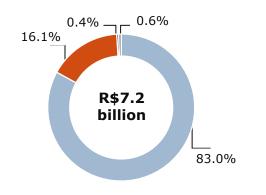
Investment Strategy

(Ex-pension)



Investment Allocation

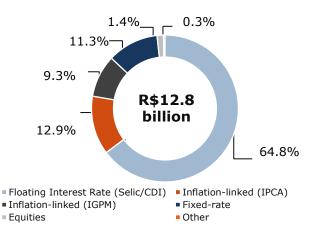
(Ex-pension)



■ Brazilian Government Securities ■ Corporate Debt ■ Equities ■ Other

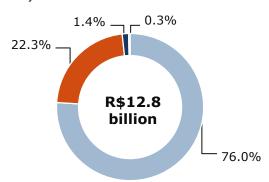
Investment Strategy

(Total portfolio)



Investment Allocation

(Total portfolio)



■ Brazilian Government Securities ■ Corporate Debt ■ Equities ■ Other



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